

Mental Health and Recovery Services Board of Allen, Auglaize, and Hardin Counties

Strategic Plan 2017 - 2022

Creating Communities that Care

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Mission

The Mission of the Mental Health & Recovery Services Board of Allen, Auglaize and Hardin Counties is "To reach out and provide vital prevention and treatment services to any resident."

Vision

The Mental Health and Recovery Services Board of Allen, Auglaize and Hardin Counties will be the recognized leader in promoting and supporting superior behavioral health services.

Values

HOPE: Believe in Recovery for every person. Assist people to recognize their own strengths and assets so they can believe their future will be better than their present.

HELP: Give each person immediate attention. Listen, assess, educate and take action.

CARE: Give of yourself. Provide expertise, attention and compassion.



The Essentials of a Recovery Oriented Community that Cares (ROCC)

Overview

A Recovery Oriented Community that Cares is a FRAMEWORK which represents a shift away from crisis-oriented, problem-focused and professionally directed models of care to a proactive, solution-focused approach directed by the person in recovery. It views addiction as a chronic illness and the recovery process as a lifetime journey that builds on people's strengths and resources, both internal and external. From this perspective, what is crucial is that people play active and central roles in choosing the services that will help them select and manage their own long-term pathways and styles of recovery. (William White)

This is not an Additive Approach focused on simply adding on more services to already existing treatment systems.

This is not a **Selective Approach** which identifies certain programs or levels of care for change.

This is a **Transformative Approach** which seeks to align the entire system of care with the principles of recovery (adults) and resilience (children and youth).

A Recovery Oriented Community that Cares engages the whole community – systems (formal and informal), services (mental health, substance use, physical health, jobs, etc), and supports (family, friends, faith) that are person-centered and readily adjust to meet the individual's needs and chosen pathway to recovery.

Key Principles

- There are many pathways to recovery.
- Recovery is person-centered, self-directed and empowering.
- Recovery process is easy to navigate, accessible, and welcoming.
- Recovery focuses on the strengths of an individual, natural supports, and the community.
- Recovery involves a personal recognition of the need for change and transformation.
- Recovery is supported by peers and allies, including hiring peers as essential members of the team.
- Recovery involves rejoining and rebuilding a life of meaning & purpose in the community.

Building Blocks of a Recovery Oriented Environment

- 1. Evidence-based services are flexible and provided in a non-stigmatized setting.
- 2. Mental health issues and substance use disorders are portrayed in an accurate and positive manner.
- 3. Strengths and assets focus for the individual, family, and community.
- 4. A language of hope and possibility is used.
- 5. Focus on prevention and early intervention
- 6. Supports risk-taking, even when failure is a possibility
- 7. Aligns treatment services with a recovery-ready community (mobilized recovery community)
- 8. Heavy emphasis on identifying and developing an array of recovery supports:
 - ✓ Drug-Free Supportive/Transitional Housing
 - ✓ Spiritual Support
 - ✓ GED training
 - ✓ Daily Living Skills
 - ✓ Employment Skills Training
 - √ Family Engagement
 - ✓ Recovery Coaching
 - ✓ Transportation
 - ✓ Self Help
 - ✓ Parenting Classes
 - ✓ Peer Mentoring

- ✓ Instead of saying "Medication Assisted Treatment", say "Medication Assisted Recovery"
- ✓ Instead of saying "Substance Abuse", say "Substance Use Disorder or Substance Misuse"
- ✓ Instead of saying "Mental Illness", say "Mental Health Issues"

Discovery of Meaning and Purpose

The path to recovery is highly personal. Recovery is a holistic healing process in which one develops a positive and meaningful sense of identity. This emerges from a sense of hope and gratitude for the opportunities that each day offers. The importance of having hope and believing in the possibility of a renewed sense of self and purpose is an essential component of recovery.

The basic element in the process of recovery is the reclaiming of one's life in a welcoming community and the realization that one's self needs to be restored with a reawakening of old identities (relationships with friends and family) and the establishment of new ones.

How ROCC is a Value-Added (William White)

- 1. Shifts attention from diagnosis of disease and clinical treatment to a more holistic, developmental perspective.
- 2. Shifts focus from that of pathology and deficit inventories to focus on hope/optimism for each child's long-term positive development.
- 3. Adds the needed dimension of wellness and spirituality the idea that there are previously hidden powers within and outside the self that can be mobilized to promote healing, wellness, and quality of life recovery is the discovery and reclaiming of those powers.
- 4. Emphasizes the importance of empowerment and hope.
- 5. Emphasizes the power of personal identity, meaning, and purpose as an agent of prevention and healing.
- 6. Moves beyond symptom reduction to the potential to thrive: transcending illness/trauma in ways that render one a better person and bestows a fuller and more meaningful life than existed before.
- 7. Emphasizes treating and healing the environment.
- 8. Focuses on the importance of <u>connectedness</u> as a developmental asset for all youth and adults. [https://www.youtube.com/watch?v=PY9DcIMGxMs]
- There are results:
- -68% increase in competitive employment
- -43% decrease in ED visits
- -44% decrease in inpatient days
- -56% decrease in self-harm
- -51% decrease in harm to others
- -11% decrease in arrests

(Yale Study Results)

ROCC for Youth

- 1. Assure youth and parent involvement in the planning, design, and evaluation. . .
- 2. Instill traits and experiences known to serve as protective factors (competence, confidence, attachment, flexibility, opportunity)
- 3. Reduce family, neighborhood, and community stressors
- 4. Enhance parenting skills
- 5. Continuum of support that spans pre-recovery identification and engagement, recovery initiation and stabilization, recovery maintenance, and enhanced quality of personal/family life in long-term recovery
- 6. Assure transitional supports for youth continuing support and recovery check-ups even after treatment is completed
- 7. Focus on the development of service plans that build competencies in multiple domains

Resilience for Youth

Resilience is the ability of individuals to remain healthy even in the presence of risk factors. Resilience exists only in the context of adversity. Resilience is not a euphemism for health/wellness, social competence, or academic/vocational functioning – conditions often achieved in the absence of adversity.

Resilience refers specifically to positive developmental outcomes in spite of personal and environmental risk factors. Resilience applies to the ability of risk-exposed children and adolescents to avoid developing problems related to those risk factors. Resilience does not apply to all children, only those exposed to risk.

Those who have studied recovery and resilience refer to a level of extraordinary functioning that can emerge not in spite of past risk factors but because of one's experience of having transcended such risks; an "enriched state of recovery" – a depth of meaning and purpose, a level of functioning, and a style of service to others far superior to their preaddiction state. Some individuals experience profoundly positive changes in the aftermath of traumatic distress. These changes include an expanded vision of life opportunities, deepening of intimate and social relationships, strengthening of personal character and coping abilities, a refocusing of priorities, and heightened experience of spirituality.

Collective Impact Model to Achieve A Recovery Oriented Community that Cares Transformation Process

Conceptual Alignment, Shared Vision, And A Common Agenda

Actively engaging participation from all segments of the community (especially those who haven't had a voice) to share a vision for change that includes a common understanding of the problem and a joint approach to solving the problem through agreed-upon action. It is a continuous process of listening, understanding, hearing and acting on a common vision that binds us together.

Developing A Sense Of Urgency And Shared Measurement

This is the move from being consumers to becoming builders in order to overcome a generalized sense of complacency and to focus on creative innovation that will have an immediate impact in order to create a sense of empowerment toward long term effects. All participating organizations agree on the ways success will be measured and reported with a short list of common indicators identified and used for learning and improvement. The ultimate goal requires all stakeholders to abandon the search for a single silver bullet solution and move to creating silver buckshot solutions. This stops the trend of "spray and pray" – haphazardly launching programs and initiatives and hoping good things will happen.

Leadership That Is Willing To Take Risks In Mutually Reinforcing Activities

Leaders must resist the urge of being prescriptive and telling stakeholders what to do. Transformational change leaders recognize that their role is to set the direction and facilitate a process so that stakeholders together can develop a shared vision. Inspirational leadership is required in order to move people into a space where they are willing to try new things, take risks, and blaze a new trail. This is a leadership style that focuses on establishing a direction, aligning people, and then motivating and inspiring them work across sectors through a mutually reinforcing plan of action. This means taking more time to think through an issue, listen, gather information, remembering that "change happens at the speed of trust." (Covey) Relationships are essential.

Continuous Communication To Increase Stakeholders' Awareness And Engagement.

All players engage in frequent and structured open communication to build trust, assure mutual objectives, and create motivation. But the work must relate to current, real, and pressing issues within the system that the work of the group will impact in the short term.

Backbone Support

The Board provides ongoing support by guiding the initiative's vision and strategy, supporting aligned activities, establishing shared measurement practices, building public will, advancing policy, and mobilizing resources.

The Four Priority Areas

1. Focusing on Clients and Families

Goal

Fully involve clients and families in a Recovery Oriented Community that Cares encompassing mental health promotion and substance use prevention, treatment, and recovery supports that --

- 1. Protects and enhances the rights of individuals with a mental illness and/or addiction.
- 2. Ensures that clients and families have the right to design, drive, and manage their own care.
- 3. Ensures that all individuals are treated in the least restrictive environment accessible through the community.
- 4. Enhance approaches to engagement and customer service.

Priorities

Priority		Method	Board	Coleman	UMADAOP	FRC	SAFY	PVFF
Agency Key Recovery Trainings		Agency Annual Report						
	Recovery and Resiliency	Agency Annual Report	N/A	Coleman operates a pilot project, FIRST, which is early intervention with the hope of expedited recovery. In addition they are a partner in the states initiative, Zero Suicide which includes significant training. Coleman have several staff who completed the state required Peer Support Services for both line staff and supervisor training.	Lima UMADAOP is a recovery oriented system of care organization, through the use of recovery coaches and person centered training we meet the needs of clients and promote Recovery and Resiliency	Attended trauma informed care trainings and implement trauma informed practices	Trauma informed care paradigm for treatment concentrates on resilience and recovery	

Priority		Method	Board	Coleman	UMADAOP	FRC	SAFY	PVFF
	Strength	Agency Annual Report	N/A	Coleman has recently	Continuous	IHBT core trainings	Staff is supervised	
	Assessment			begun a 6 month	Training of		using trauma	
	Training			strategic planning session	Treatment Staff		informed care,	
				that included employees			attending to client's	
				from multiple business			strengths	
				units and varying levels of				
				leadership, as well as				
				board members				
	Customer Service	Agency Annual Report	N/A	Customer Service Training	Continuous	Staff are offered	All staff receive	
	Training			is a requirement for all	Training of staff	My Learning Point	training and	
				new employees at	having contact	courses	supervision in best	
				Coleman. Motivational	with clients and		customer service	
				Interviewing training was	the public		practices.	
				provided to most of				
				Coleman Staff				
Integrate Primary		Agency Annual Report	N/A	Coleman currently has 1	Trained Staff	Coordination of		
Care and BH Care				primary care provider		services with		
				through an arrangement		primary care		
				with LMH. In addition,		physicians- provide		
				SRMC has agreed to		and receive		
				provide 1 more individual		referrals		
				beginning August 1 st .				
Focus on Staff		Board Action	Held appreciation			Leadership		
Health and Well-			luncheons for			committee-		
Being (e.g.			Recovery Coaches,			develop activities		
mindfulness			Support Staff, Youth			to address staff		
training)			Workers			moral		

Priority		Method	Board	Coleman	UMADAOP	FRC	SAFY	PVFF
	Staff Appreciation	Board				Leadership committee- develops activities to address staff recognition. Internal newsletter highlights staff bi- monthly		
	Trauma Informed Supervision	Agency Annual Report	N/A	No particular training for supervisors	Clinical director and clinical supervisor, recovery coach super visor, housing staff and social workers trained	Attended trauma informed care trainings and implement trauma informed practices	Supervisor is TLC Advanced Certified Trauma Practitioner	* LOSS Team follow- up with CISM visit

2. Ensuring Timely Access to Care

Goal

All clients have access to a continuum of quality, culturally competent, integrated care that is available in a timely manner.

- 1. Increase access to mental health and addiction services for individuals, regardless of where they live or their ability to pay.
- 2. Improve access to services by removing barriers.
- 3. Increase access to crisis and detox services
- 4. Increase the number of practitioners available to provide mental health and addiction services, including medication assisted treatment and psychiatric services for both youth and adults.
- 5. Ensures that each community has a system of recovery that includes prevention, treatment, and support services.

Priorities

Priority		Method	Board	Coleman	UMADAOP	FRC	SAFY	PVFF
Timely access to services available in each community								
	Evening and weekend hours available	Agency Annual Report	N/A	We continue to provide walk in access 24/7 in Lima. We are now expanding our 24/7 on call system to include Recovery Peer Support Specialist to respond to individuals who present to any Emergency Department requesting assistance for addiction or having overdosed.	Lima UMADAOP provides services on Saturdays to meet the need of those work or in need of makeup groups	Evening hours until 7:00 M-Thurs	SAFY LBH has office hours until 6pm MO-TH	*LOSS Team available 24/7 *Area events attended for information dissemination *MHFA Trainings take place as scheduled *Support groups are held during evening hours

Priority		Method	Board	Coleman	UMADAOP	FRC	SAFY	PVFF
	Interim services available for those waiting.	Agency Annual Report	N/A	We offer a program called WHIT and a program called Connections. Both are open groups for folks prior to receiving their DA. WHIT attends to addiction and Connection attends to MH.	Lima UMADAOP does not have a waiting list But has a strategic plan for providing ancillary services for those waiting for services	No waiting list - FRC has Same Day Access (FRC has Same Day Access in Lima - Clients can come to Lima for their First appointment and then be referred to their preferred location.)	No waiting lists for services	
	An array of services targeted to people of various cultures, life experiences and interests.	Agency Annual Report	N/A	The use of our OBGYN to serve individuals who are pregnant who need to be on Subutex. She works with individuals OBGYN's who are providing prenatal care and delivery	Lima UMADAOP provides person centered services to meet the needs of all community members seeking services	FRC has an array of services to address the needs of various populations served	Culturally diverse staff provide support and prevention groups, counseling and CPST services	* LBBT groups (adults and youth) are held several times a month *Mothers of Murdered Children Support Group
	A variety of prevention and treatment options available in each community	Agency Annual Report	N/A	Coleman offers Intensive Outpatient Services for both MH and AOD; traditional outpatient; , Education groups; Peer Recovery Support; Case management, Crisis Services	Lima UMADOP provides prevention and treatment services to meet the full spectrum of prevention, intervention and tertiary prevention also Lima UMADOP meets the full spectrum of treatment levels to meet the needs of those seeking services	FRC has an array of services to address the prevention and treatment needs of family's and children	Support and prevention groups, counseling, medsomatic and CPST services	* Marketing Prevention Specialist visits

Priority		Method	Board	Coleman	UMADAOP	FRC	SAFY	PVFF
	Peer /Recovery Coaches	Agency Annual Report	N/A	We have Peer Recovery Support services who carry a caseload; we have a Peer Recovery Support person stationed at many of our ACCESS points to engage with clients new in treatment.	Lima UMADAOP is a recovery oriented system of care organization (ROSC) and implements the ROSC model in our practice- The agency hires recovery coaches and peer support individuals as a means to strengthen individuals possibilities to grow in recovery	MRT has graduates come back to class to provide peer support	Not available	
Explore local medical detox (level 3.7)	SRMC	Board	Mercy Health level 3.7 Completed 9/1/17		ecovery			
Expand CSU to include subacute detox services (level 3.3)	Coleman	Board	CSU I;evel 3.3 completed 9/1/17	We are currently piloting our Ambulatory Detox (level 3.2) and will request certification after we have served 10 individuals.				
Focus on expanding the workforce	Increase prescribers and certified / licensed AoD practitioners (OSU program)	Board & Agency	Board provides fudning for agency staff to pursue education at OSU in order to attain their highest level of certification / licensure. Completed program – 14	Coleman has expanded its use of telemedicine in order to provide more prescriber time. In addition, Coleman has collaborative arrangements with an OBGYN and Primary Care providers from both local hospitals	Lima UMADAOP hires local and other individual seeking to relocate as a means to hire licensed individuals to strengthen the agency's Treatment and Prevention teams	4 staff completed program at OSU and 2 taking courses	One staff has completed the OSU AOD program and is working on certification	

Priority	Method	Board	Coleman	UMADAOP	FRC	SAFY	PVFF
-	Method Board & Agency	Outreach to LCC	Peer Recovery Supporters do a lot of high school presentations as special groups and sometimes whole school events.	Lima UMADAOP trains all Youth Prevention Leaders on the State Wide SPF Process and also prepares High school seniors entering in to college the opportunity to acquire the prevention specialist assistant credential. This strategic effort is meant to increase the work force provide youth strong resiliency against alcohol and drugs past high school and develop workforce investment	Job fairs and job shadowing	School navigators participated in various school mental health programs	PVFF

3. Promoting Healthy, Safe, and Drug-Free Communities

Goal

Strengthen a culture of partnership and collaboration with local providers, businesses, law enforcement, criminal justice, faith-based and veteran's organizations, schools, child welfare, public health, and healthcare systems, to provide community education and prevention, reduce stigma, and allow for greater opportunities for individuals and families to achieve wellness and thrive in their communities.

- 1. Develop a "community that cares" based on the collective impact model to bring agencies, organization, and others together around: a) A Common Agenda; b) Shared Measurements; c) Mutually Reinforcing Activities; d) Continuous Communication.
- 2. Provide education and awareness that helps the general public identify early, understand, and respond to mental illness and addiction.
- 3. Develop a backbone support organization to sustain, and enhance the community that cares activities.
- 4. Promote and support prevention and wellness programs.
- 5. Work with local businesses and local Chambers of Commerce to implement more second chance programs for both pre- and post-hires who test positive for drugs of abuse.
- 6. Work with state and local adult and juvenile justice, law enforcement, judiciary, prisons, jails, detention centers, and re-entry coalitions to divert and reduce recidivism.

Priorities

Priority		Method	Board	Coleman	UMADAOP	FRC	SAFY	PVFF
Multiple								* 32 MHFA Trainings
efforts to								held in 16-17
reduce stigma								
and increase								
awareness in								
each								
community								
	Newsletter &	Modo and	Newsletter / E-Blasts / Facebook /					
	Social Media	Board	Instagram / Twitter being					
			managed by Modo					
	Website	Modo	Website is active and includes					
			screening, event registration, and					
			information on the entire system					

Priority		Method	Board	Coleman	UMADAOP	FRC	SAFY	PVFF
	Broadcast & Print	Modo	Regular programming on radio and television as well print media					
	Behavioral Health is a community health indicator	Community Health Assessment	Behavioral health is part of each county's health assessment					
	No Wrong Door implementation	Agency Internal Awareness – Annual Report	Published and distributed the Catalog of Programs		Lima UMADAOP accepts potential clients were ever they enter the system, moreover Lima UMADAOP collaborates with other local agencies to ensure the client receives the best care	Practice no wrong door and refer to other systems when needed	Staff trained on community systems to facilitate interagency referrals as needed	
Prevention & Wellness become a Priority Board with PVFF		Board Sponsored & Contract						
	Community Breakfasts & Events		Offered community breakfasts in the Fall and elected official forums in the spring in each county	Coleman offers a community breakfast to each of its three counties that provides education and asks for community ambassadors.		Staff participated in events		* Three events held in each county

Priority		Method	Board	Coleman	UMADAOP	FRC	SAFY	PVFF
	Suicide and Drug Use Prevention		Using social media and special events like suicide walks and Kevin Hines to promote suicide	Coleman has provided multiple training opportunities for both		Staff participate in suicide coalitions and the agency		*Lifelines and RRR Programs facilitated within school
			awareness	professionals and the general community to increase their knowledge of addiction Coleman is a contract providers for the National Suicide Hoteline and also operates a text line for individuals with a mental health crisis		practices Zero Suicide Initiative		classrooms *Three suicide Prevention Coalitions / Walks *Hardin County Coalition Grant for Underage Drinking and Misuse of Prescription Drugs * LOSS Team
	Support Groups		PVFF and training of facilitators			Refer clients to groups as needed		*13 Support Groups meet 1-4 times monthly
	Implementation of Proven Prevention Strategies		PVFF as the prevention agency			Implementation of prevention programs		* Evidence based programs facilitated including ACT, Lifelines, RRR, MHFA, Stacked Deck, PAX
	Drug prevention in the workplace and community	We Care at Work	We Care at Work trainined 10 companies in drug free workplace policy development during 2016. 5 more to be trained in Fall 2017	Coleman works closely with multiple employers to support their willingness to hire individuals with felonies (most of them drug related) and to help employers retain their staff by expediting services.		Utilize EAP for staff		* 11 Companies completed 16-17 program

Priority		Method	Board	Coleman	UMADAOP	FRC	SAFY	PVFF
	Let's Talk – Parent Focus		Let's Talk launched in September 2017 and is expanding to Van Wert, Mercer, Paulding, Putnam, Hancock and possibly Franklin Counties			Support, share, and present information on program		* Initiative revamp and planned September launch
People in recovery are regular members of boards and committees		Agency Annual Report			Lima UMADAOP has individual on its local Board from all aspect of the community – members include – business, schools, families, recovery, other agencies and civic organizations		SAFY board members are chosen from diverse population with personal interest to MH and foster care issues.	
Implement the Collective Impact Model – Develop County Based Commissions		Board initiative	Community Action Commission on Opiate Epidemic, Suicide & Violence in all three counties					
	Alignment	Board initiative	Developed a wide ranging array of stakeholders including – Criminal Justice, Treatment, Health, Hospitals, Colleges, Schools, and Churches with the same focus					
	Sense of Urgency	Board initiative	The number of overdose deaths and suicides are increasing taking a toll on families, first responders, and treatment staff					

Priority		Method	Board	Coleman	UMADAOP	FRC	SAFY	PVFF
	Mutually	Board	A number of initiatives:					
	Reinforcing	initiative	 Regional Withdrawal 					
	Activities		management					
			 Secondary Trauma 					
			Let's Talk					
			 Prescribers' Practice 					
			 Project Dawn 					
			 Quick Response Teams 					
			 Drug Overdose Support 					
			SAAFE Grant					
	Continuous	Board	Bi-Montly meetings and monthly					
	Communication	initiative	sub group meetings as well as					
			email communication					
	Backbone	Board	Board Providing this					
	Support	initiative						
Continue to		Board	Board pays for drug court	Provides Navigators to		Participate in Drug		
support			coordinators in three courts in	two drug courts in		Court, Treatment		
Treatment			Allen and Hardin as well as	Allen County		Court, and Rely		
Courts and			reentry programs	Municipal Court; one				
Reentry				Navigator and one				
efforts				coordinator for the				
				Municipal Re-entry court. Also provides				
				service coordination				
				for the Hardin and				
				Allen County ATP				
				programs. Coleman				
				operates FACT which				
				is a comprehensive				
				program for				
				individuals involved in				
				juvenile court due to				
				child support				
				arrearages.				

4. Prioritizing Accountable and Outcome-Driven Programs

Goal

Focus on measuring the effective and efficient use of resources.

- 1. Annually measure approved outcome/output measures. (APF Process)
- 2. Enhance and promote the delivery of high quality, cost effective mental health and addiction treatment and recovery services in order to improve individual health.
- 3. Engage consumers, stakeholders, and the community in satisfaction surveys, focus groups, and conversations to continually improve service quality.

Priorities

Priority	Method	Board	Coleman	UMADAOP	FRC	SAFY	PVFF
People in recovery, family	Board initiative – Satisfaction	Satisfacrtion surveys			FRC provides staff,		
members, referral sources, and	Surveys, Focus Groups,	sent to 650 clients as			client, and referral		
stakeholders are actively	Stakeholder discussions	well as Survey			source surveys.		
involved in quantitative and		Monkey to					
qualitative evaluation of service		Stakeholders					
effectiveness and satisfaction.							
Indicators of treatment	Agency APF		APF Report	APF Report	APF Report	APF Report	APF Report
engagement are monitored (no		APF					
shows, early departure from							
treatment.							
Program specs identified and	Agency APF	APF	APF Report	APF Report	APF Report	APF Report	APF Report
measured in the annual PFA							

The Look of Success

The goal before us in this five-year plan is to transform the existing mental health and addiction system of care into a Recovery Oriented Community that Cares. We will know we have succeeded when:

- A vibrant Community that Cares model is established in each county.
- Stigma and social isolation decrease.
- Prevention, early identification, treatment, and recovery are understood, valued, and utilized.
- Prevention programs are understood as a priority throughout the life span.
- Services, supports, and decisions are client-centered and client-driven.
- Contracts assure that resources used are justified by the outcomes achieved.
- Focus on long term recovery for individuals and their families.
- Increase and sustain recovery rates through improved system access, engagement, and retention in services.
- Deliberate / intentional outreach to gauge community satisfaction, needs, gaps, and strengths

Treatment works, and people recover.

Next Steps

Continue to implement the "Community that Cares" Model throughout the system with a focus on the Collective Impact Model to encourage widespread community engagement that creates a shared vision, a sense of urgency, and mutually reinforcing activities.

Priorities for 2018 / 2019

- 1. Continued Agency Training in Trauma Informed Care, Strength Assessments, and Customer Service.
- 2. Expanding the Collective Impact Model with the Opioid Action Commission in all three counties.
- 3. Implementing Quick Response Teams to emergency departments for people who experience an overdose.
- 4. Expanding Recovery Housing in all three counties.
- 5. Implementing Let's Talk in schools, businesses, and churches.
- 6. Expanding prevention programming around suicide awareness and drug abuse awareness.
- 7. Continuing open access / walk in times at agencies.
- 8. Increasing intra-system awareness of programs and services No Wrong Door! Revise Program Catalog.
- 9. Focus on continued implementation of withdrawal management continuum at Coleman and Mercy Health.
- 10. Continued focus on increasing public awareness of mental health issues, substance use disorders, the powerful impact of prevention, and the array of treatment and prevention services available in each county.